29TH ANNUAL GENERAL MEETING

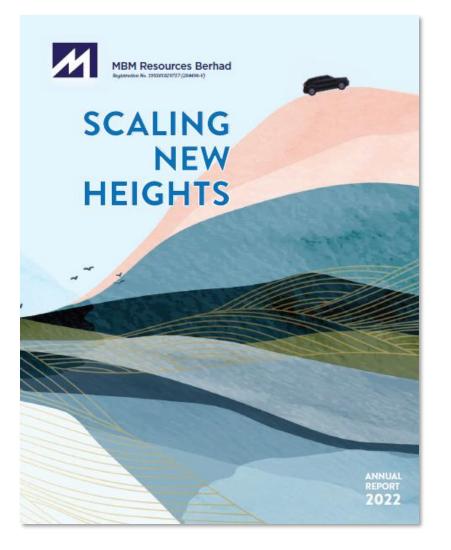
THURSDAY, 1 JUNE 2023 AT 2.00 P.M.



MBM Resources Berhad

Registration No. 199301029757 (284496-V)

SCALING NEW HEIGHTS



Cover Rationale

We celebrate the achievements of the Group as we "**Scale New Heights**" in a year of record revenue and profit experienced Group-wide. The multi colours in the landscape illustration highlights the diversity of the Group while the mountain peak is a symbol of the record revenue and profit, and the market leading position held by our subsidiaries, joint-venture and associates.

As we move forward, we recognise the speed of change that is happening in the automotive industry post-pandemic, The illustrated panorama symbolises this transition and the overlaying canvas are our foundations that we have put in place over the years, as well as the strategies we are implementing for the future.



MBM Resources Berhad 199301029757 (284496-V)

Agenda

- 1. The MBMR Group
- 2. Group Financial Performance 2022
- 3. Outlook



1. The MBMR Group

Shareholders

Our Shareholders

As at 31 March 2023

Med-Bumikar Mara Sdn Bhd 50.07%*

Directors of the Company

0.63%

Foreign Shareholders 3.55%

RM1.3 Billion Market Capitalisation

Total Number of Issued Shares 390,887,653

Employees Provident Fund Board 8.06% Lembaga Tabung

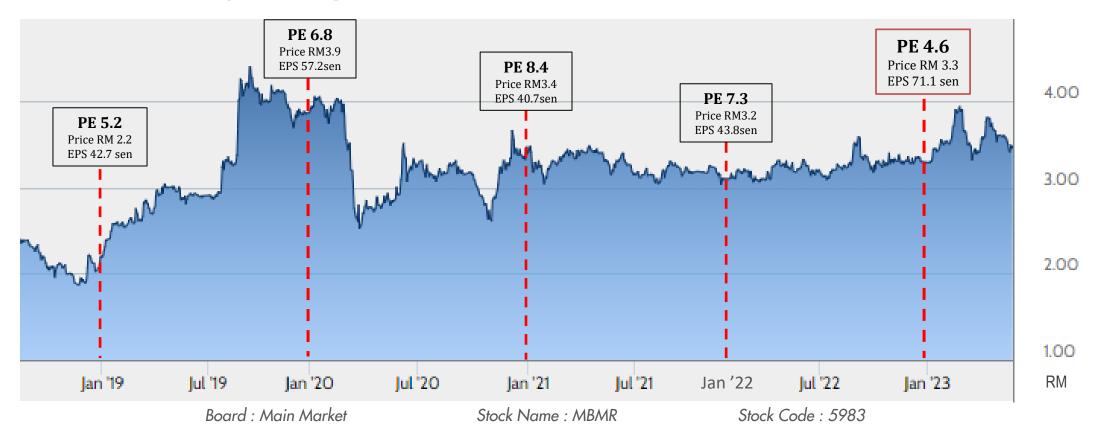
Haji 4.97%

Other Local Shareholders 32.72%

1. The MBMR Group

Our Share Prices

Historical past 5 years





1. The MBMR Group

Our Mission and Vision

The Complete Automotive Group



To be the Automotive Partner of Choice to our Employees, Customers and Investors



To be a Complete Automotive Group



MBM Resources Berhad 199301029757 (284496-V)

1. The MBMR Group

Our Corporate Structure

Automotive Group with Diverse Investments





1. The MBMR Group

Our Multi-Brand Strategy

A Diverse Portfolio, Securing Sustainable Growth



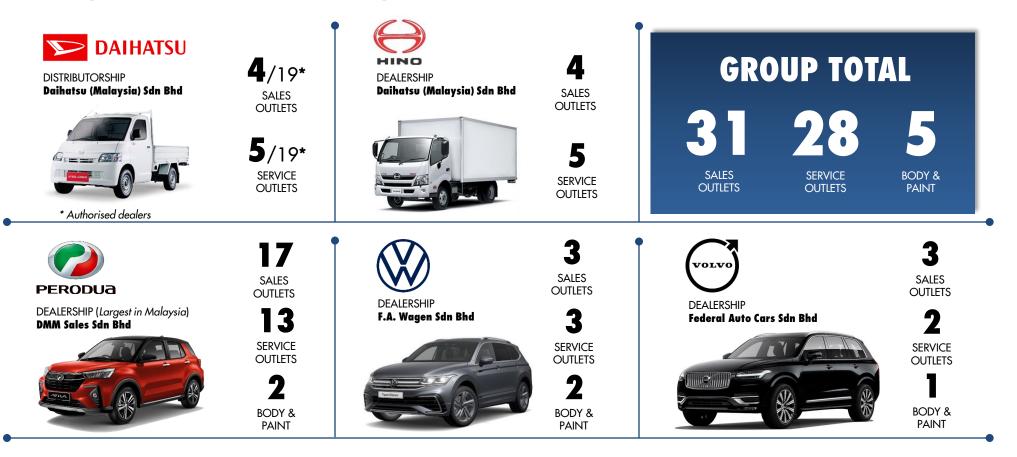




1. The MBMR Group

Our Branches

Complete Auto Retailing Centre

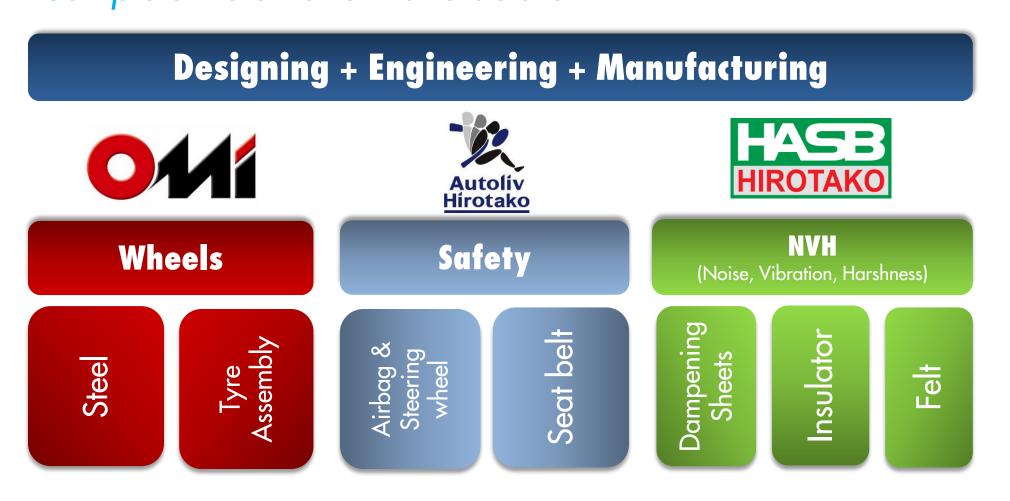




1. The MBMR Group

Auto Parts Manufacturing

Our Production Plants Complete Auto Parts Manufacturer



MBM Resources Berhad 199301029757 (284496-V)



2. Group Financial Performance

> 2022

Group Financial Performance 2022



Group Financial Highlights

Statements of Profit or Loss (Condensed)

	FY	FY		%	
RM (Million)	2022	2021		Change	
Revenue (Continuing operations, as reported)	2,307.6	1,528.7		51.0	
Profit before tax (Continuing operations)	323.3	210.8		53.4	
Existing businesses	78.6	46.9		67.6	
Net one-off gains from disposal	30.4				
Share of results of a joint venture	16.0	11.1		44.1	
Share of results of associates	198.3	152.8		29.8	
Discontinued Operation	13.0	(0.2)		6,600.0	
Operating profit / (loss)	0.9	(0.2)		550.0	
Net one-off gains from disposal	12.1				
Profit attributable to equity holders	280.3	171.2		63.7	
Dividends (sen)	43.0	26.0		65.4	
1st interim	6.0	5.0			
2nd interim	6.0	5.0	*Subject	to the approval	
Special	25.0	10.0	of shareholders at 29 th Annual General Meeting		
Final	6.0 *	6.0			

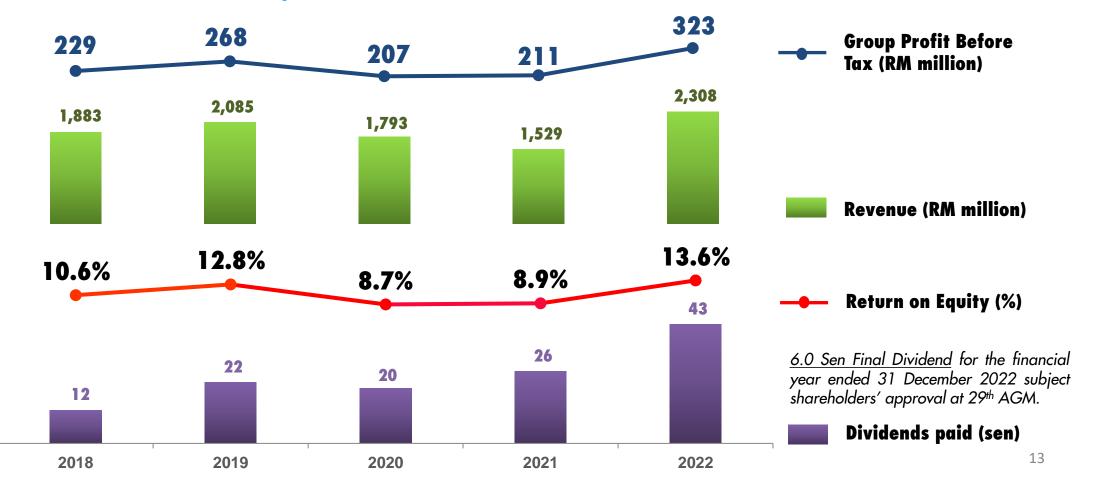


2. Group Financial Performance

Five Years Summary

Group Financial Highlights

Five Years Summary





2. Group Financial Performance

Group Financial Highlights

Statements of Financial Position (Condensed)

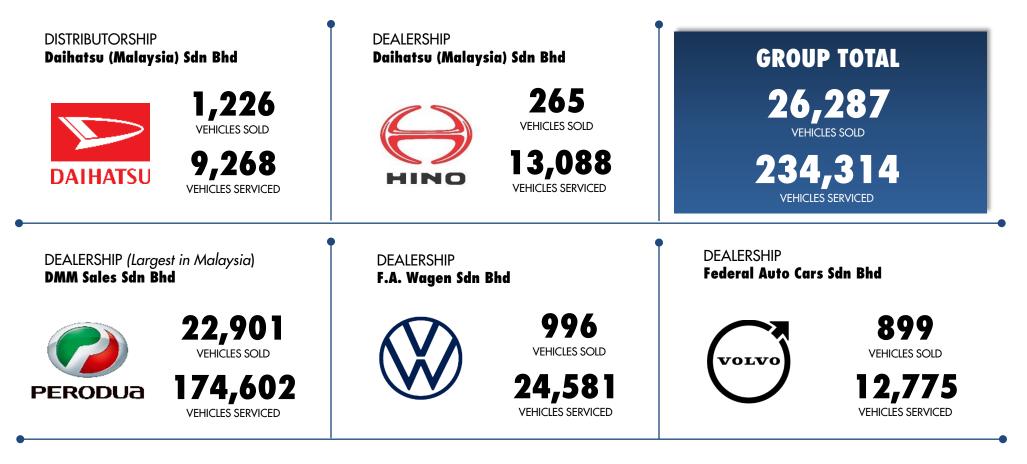
RM (Million)	31 Dec 2022	31 Dec 2021	C	% Change
Associates Joint venture Other non-current assets Assets classified as held for sale Net current assets / (liabilities) Non-current liabilities	1,525.6 88.2 293.3 20.1 421.9 (7.4)	1,416.5 82.4 310.9 30.6 356.2 (8.4)		7.7 7.0 5.7 34.3 18.5 12.1
Shareholders' funds	2,054.5	1,918.0		
Net Assets per share attributable to equity holders (RM)	5.26	4.91		7.1
Cash and bank balances Total debts	284.8 (3.7)	260.9 (25.5)		9.1 85.3
Debts / Equity Ratio (%)	0.16	1.16		

2. Group Financial Performance

Vehicles Sold and Serviced

Motor Trading in Numbers

Vehicles Sold and Serviced in 2022



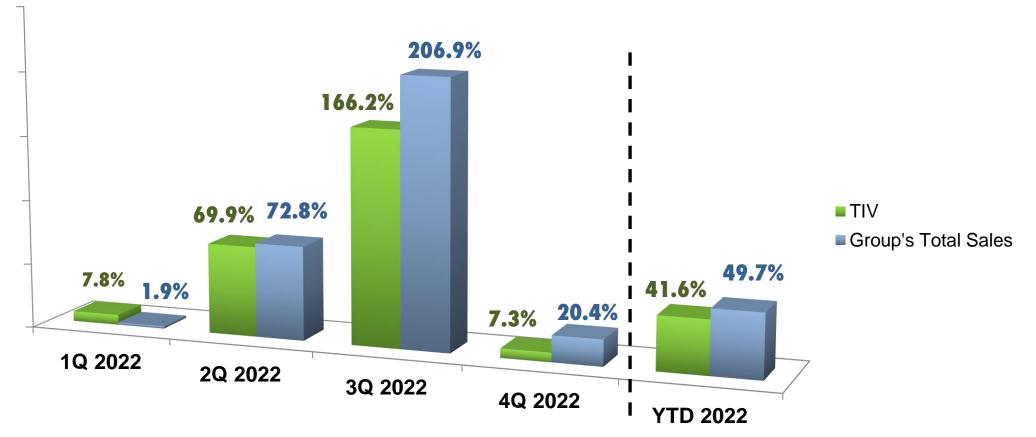


2. Group Financial Performance



Performance Against Market

Motor Vehicles Sales by Registration



Source : Malaysian Automotive Association, 2021 - 2022 (Sales by registration)

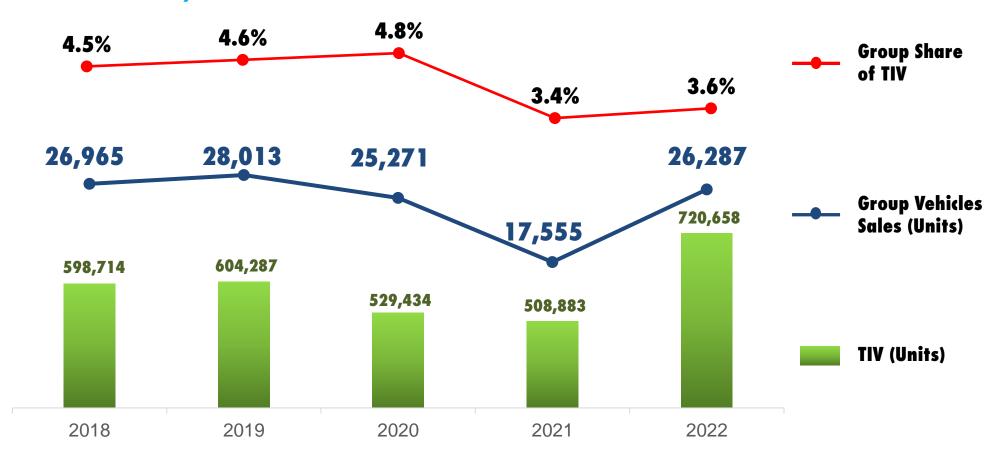


2. Group Financial Performance



Strong Market Shares

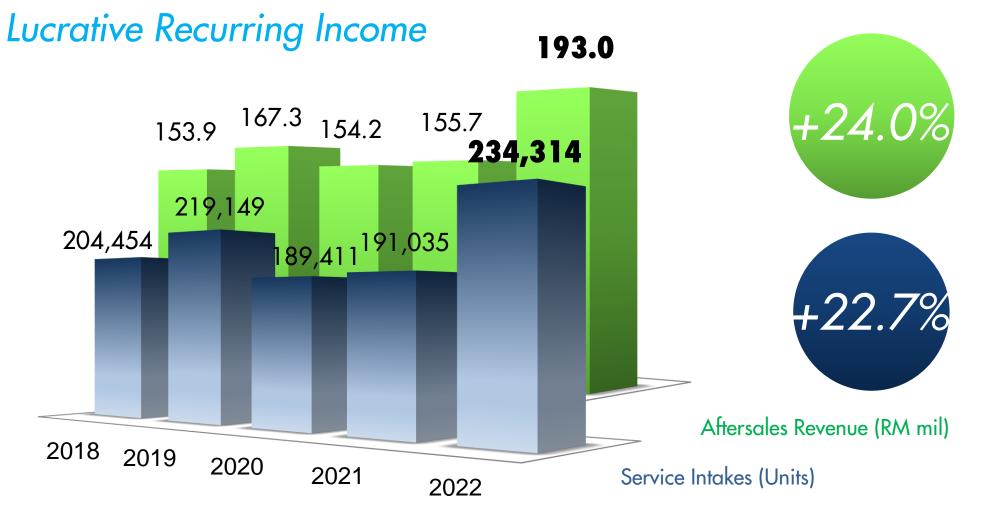
Total Industry Volume (TIV)



2. Group Financial Performance



Growing Service Intakes

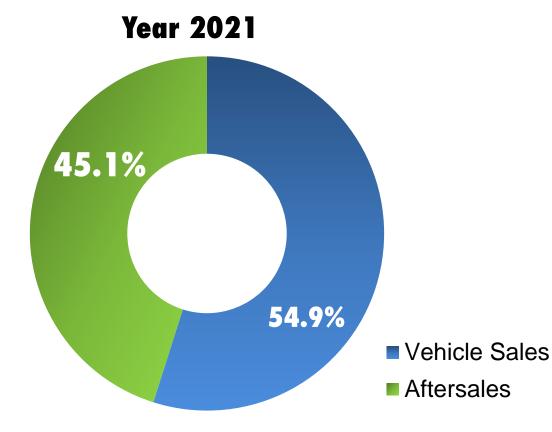


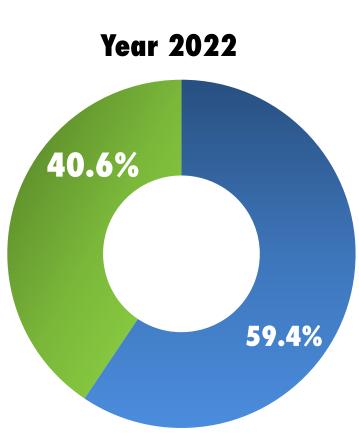
2. Group Financial Performance



Diversity in Income Stream

Margin Contributions from Aftersales

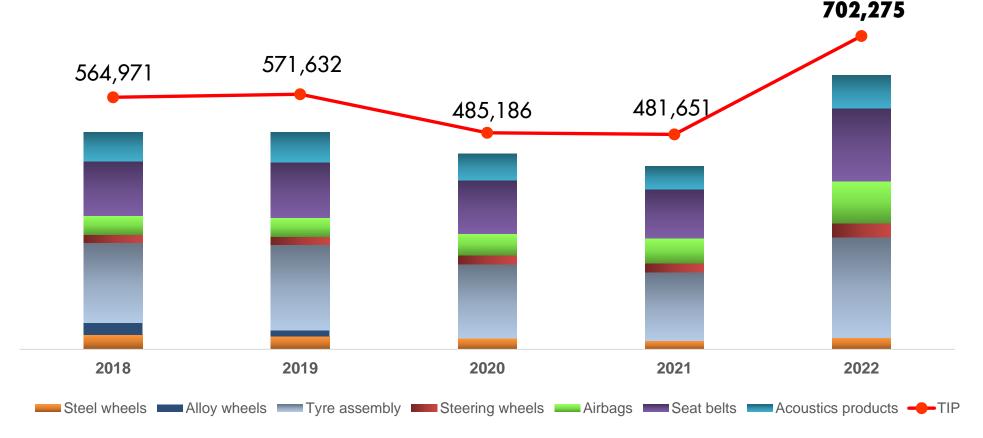




2. Group Financial Performance

Auto Parts Manufacturing

Auto Parts Manufacturing Sales Volume Total Industry Production (TIP)



Source : Malaysian Automotive Association, 2018 - 2022



2. Group Financial Performance
Auto Parts Produced and Sold
Auto Parts Manufacturing in Numbers

Auto Parts Produced and Sold in 2022





3. Outlook

Outlook

MBM Resources Berhad 199301029757 (284496-V)



3. Outlook

New Models Launched

New Models Launched



Perodua Alza 20 July 2022



Volvo C40 Recharge (Pure Electric) 14 December 2022



Perodua Axia 14 February 2023

3. Outlook

Scaling New Heights

"DRIVE 24" – Scaling New Heights *Key Focus Areas*

- Continue to **Strengthen** and **Recalibrate** the **Group's Business** including unlocking assets values, achieving manufacturing excellence, expanding and rationalising motor trading business particularly in the Aftersales.
- Diversify, Build New Business Capabilities and Brand Identity including exploring new business ventures and strengthening customer experience.
- Emphasis on Strong Organisational Culture and Value which entails the strengthening of future competencies and behaviors critical for the next growth level beyond year 2024.
- Effective and Efficient Cost Optimisation Management.
- Improve Business Productivity and Margin in the Motor Trading Business.

Thank



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NEW HEIGHTS